



May 20, 2013

Sharon J. Merchant, President
The Merchant Strategy, Inc.
P.O. Box 6115
West Palm Beach, FL 33405

To Whom It May Concern

This letter serves to confirm our positive relationship with The Merchant Strategy Inc. They have well performed tasks related to public involvement on a number of different contracts with the Florida Department of Transportation (FDOT) and various other pursuits.

We have been very happy with the services provided by The Merchant Strategy and look forward to a long and fruitful business relationship well in to the future.

Sincerely,

A handwritten signature in blue ink, appearing to read 'John P. Downes', written in a cursive style.

John P Downes,
Manager Florida Operations;
Stanley Consultants, Inc.