

March 17, 2017

To whom it may concern:

The Merchant Strategy, Inc. is providing various public involvement services as a subcontractor to Erdman Anthony on several public projects. We value their cooperative and professional staff, responsiveness to the unique project needs, and positive attitude to help us reach the overall project goals.

Their work has included outreach and coordination with the public throughout south Florida from the City of Riviera Beach to the Town of Southwest Ranches. Their services have included researching public records and developing a list of stakeholders, communicating the project status, coordinating public meetings, and developing materials to be presented to the public.

The Merchant Strategy team is knowledgeable of the area as well as connected to the local community. I recommend them to those in need of public involvement services.

Sincerely,



Dana I. Gillette, PE, PSM
Principal Associate
ERDMAN ANTHONY

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